601118 **2022-081**

2022 11 30

2022 2691

SPV

HAC 36% HAC

SPV HAC

1 **HAC** **65.2%**

HAC29.2% **HAC**

4 **2**

3 **1**

2

3

HAC HAC 1,039,920,655

HAC 65.20%

SPV HAC

574,204,299 HAC 36.00%

HAC

HAC

465,716,356

HAC 29.20%

1

HAC

HAC

HAC

HAC

2

HAC

HAC HAC

HAC

HAC 29.20%

HAC

HAC 29.20% HAC

1

HAC 29.20%

SPV HAC 36.00% HAC 70.80%

2018

1 4 1 2 2

3 3

2

15%

SPV 36%

HAC

a

b

3 **HAC**

HAC

HAC

HAC

HAC

HAC

HAC HAC

HAC

HAC

HAC

HAC HAC

Halcyon Agri Corporation Limited

HAC HAC

HAC

36.00%

HAC

1

HAC HAC

HAC

1

2

3

2

HAC

1 HAC

HAC

2

3

4

1 HAC 29.20%

2

HAC HAC

3

HAC

2 **HAC** **34.8%**

3.56 **SPV**

1

2 **2022** **31.66**

1 **Continuing Obligation**

- (SGX Rulebooks Mainboard Listing

Rules) 723

10% 1105

90%

10%

500

1

2 1 3

5% 5%

724 2

3 10%

10%

724(2)

10%

10% 500

10%

3

1306 1309

Exit Offer

2

2022 **31.66**

1

3 2022 6 HAC -

1.16 2022

10.46 2021 2022

HAC 24.60 12.91

1704.8 430.1 0.69% 0.33%

-3355.6 -2353.0 1

2

2021

3

4

/

2020	-114,753	-53,776
2021	-112,979	11,554
2022 1-6 /	-115,737	1,042

2020 2021 2022 1-6
SFRS(I) 2020 2021 2022 1-6

2022 6 HAC -115,737

1

2018

1 SFRS(I)

FRS 2018

2018 -3,947

2 SFRS(I)

2018 SFRS(I)

77,448 0 2018

-77,448

2018 SFRS(I)

-81,395

2

2020 -53,776 2019 -

56,162 2020 -114,753 2020

2019 127.9 7.2% 2020 118.6

3

2017 22,000 / 2020 4 10,000 /

13,000 /

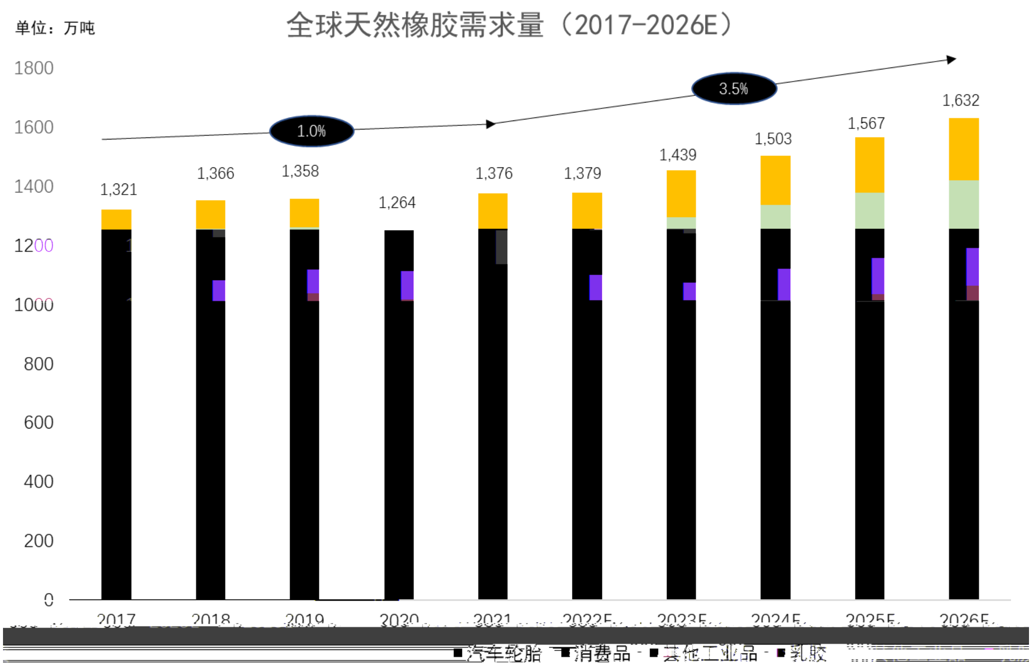
2021

1 2021

HAC 2021 2020 -60,613

17,048

HAC



2021 2,459,821 2020

43.95% 137.2 15.7%

1,791 / 24.38%

2021 162,873 2020

60.36%

2020 5.94% 2021 6.62%

2021 13.53%

SFRS(I)

2021

2021

23,902 2020 19,287 24%

2

1

2017 2021

1% 2010-2012

2017

1.0250:1 2017

2021 1.0087:1

2022 2026 ANRPC

2021 1,376

2026 1,632 3.5% 2017 2021 1%

2 - -

HAC 2021 137

- -

HAC

60 2

HAC 37

2021

HeveaPro

HAC

HeveaPro

80%

3

HAC

2021

2020 2021 2022 1-6 -

1,528 -33,556 -23,530

	2022 1-6	2021	2020
	12,060	**16,347**	**-56,417**
	14,997	33,459	32,772
	2,077	3,705	4,304
	14,025	19,516	25,399
	213	-	-
/	-6,501	-13,911	13,992
	-	-1,651	-793
	-	-6,777	-3,454
/	1,771	-1,007	6,123
	-	-	-113
	-10,528	-1,029	-43
	41	137	95
	-15	1,445	644
	-	-7,763	-
	-	-1,837	5,757
/	344	204	-253
	28,484	**40,838**	**28,013**
	-7,644	-14,474	-16,428
	-44,367	-100,520	-20,835
	2,799	41,402	870
	-20,728	**-32,754**	**-8,380**
	-	837	1,045
/	-2,802	-1,639	5,807
	-23,530	**-33,556**	**-1,528**

2020 2021 2022 1-6
SFRS(I) 2020 2021 2022 1-6

2020 -2022 1-6

2020

56,417 /

28,013 2020

16,428 20,835

870

-8,380 2020 1,045

5,807

1,528

2021

1 2020 23.1

26.7 2 2021 27%

16,347

/ 40,838

14,474

2020 23.1 26.7

24% 100,520

41,402

-32,754 2021 837

1,639

33,556

2022 1-6 2021

1-6 12,060 /

28,484

7,644

44,367 2,799

-20,728 2022 1-6

2,802

23,530

1

HAC 2022 2022 6

30.51

10.46 20.06 HAC

19.20

2008 GMG GLOBAL LTD.

6.07 2010 GMG TECK

BEE HANG CO.,LTD 0.38 2016 HAC

17.42 HAC 12.59

2018 HAC PT Pulau Bintan Djaya 6.61

[1]

8

HAC

2014 2015

HAC

HAC 2018 PT Pulau Bintan Djaya

HAC

2016 HAC

2017 HAC

2018 6.50 2021

3.51

2

- -

1

2

2021 153 50

252 34

HAC

143

HAC

HAC

3

HAC 2021 24.6

137 - -

HAC

60

2

\+ 300

37 143

HeveaPro

HAC

HAC

HAC 30%

HAC

R1

1

2

2021

3

4

1

2 2021

HAC HAC

2021

3

4 - -

4 2022 6 HAC 2.86

23.81% 2020

2

2020 2021 HAC

HRC Group HRC	252,110	HAC PT Heaea GE Anson Company (Private) Limited PT Sumber Alam PT Sumber Djantin PT Pulau Bintan Djaya
Sinrio Group SINRIO	4,491	

3

HAC 2020 2021

5

HAC 2020 2021

4

1 2020 HAC

HRC	10%	3%
SINRIO	10%	4%
CMC	10%	3%

2021 HAC

HRC	10%	3%
SINRIO	10%	4%
CMC	10%	3%

2 HAC HAC

WACC

WACC=Ke×E/(E+D)+Kd×D/(E+D)

Ke

Kd

E

D

Ke (CAPM) Ke=Rf -Rf)+Rs

Rf

Rm-Rf

Rs

WACC

A

Rf 10

B

(Rm-Rf ERP)

HAC

C

HAC

(

U HAC

HAC

-T)D/E]

WACC WACC

WACC=ke×[E÷(D+E)]+kd×(1-t)×[D÷(D+E)] kd HAC

5 HAC

	CMCI		**HRC**	
	2021	**2020**	**2021**	**2020**
	370.3	349.8	1,057.5	881.5
	711.2	532.3	1,746.3	1,175.3
	65.2	27.2	94.1	80.3
	18.9	-4.9	-1.0	-9.9

1. HAC 2019 HRC SINRIO
HAC 2019

2. CMC CMCP CMCI CMC
CMCI CMCI
3.

2020 2021

CMCI

5.86% 33.61% 139.71% 485.71% HRC

19.97% 48.58% 17.19% 89.90%

2020

, 2020

2021

8

HRC

2020

HAC

1 HAC

5

HAC 2020 2021

2 2020 2021 HRC CMCI

HAC

1 HAC

2 2020 2021 HRC CMCI

HAC

5 HAC 2020 2021 2022 6

61.86% 64.90% 67.00%

42.90% 48.91% 48.08% 2022 6 HAC 13.89

7.23 4.06

1.93

1

2

3

	2020	2021	2022 6

	2020	**2021**	**2022 6**
	836,715	**634,191**	**722,823**
	-	-	7,467
	174,180	**452,727**	**406,550**
	1,010,895	**1,086,918**	**1,129,373**

2020 2021 2022 1-6
SFRS(I) 2020 2021 2022 1-6

1

HAC 61.86% 64.90% 67.00%

1

/

47.31% HAC HAC

2

2021 4 3.95

37 142.9 HAC

HAC 2022 2022 6

11 13

7.92

1		7	7	668.2
2	A B C	1	1	35.1
3	D	1	1	41.1
4	E F	1	1	4.9
5	G	1	1	16
6	H I	1	1	23.2
7	J	1	1	3.8

1 HAC
2
3 2 6 4 1

2

2022 11 17

HAC

HAC

HAC

3

1 HAC

HAC

2

HAC 29.20% HAC

/

/

3

SIC

/

/

HAC

HAC

HAC

HAC

1

2022

6 48.08% 67.00%

0.315 / 70.80%

60% 40%

60%-65%

	2021	**2022 6**
STA	43.20%	39.69%
Zeon	36.55%	34.13%
Batu	51.18%	50.96%
KMTR	63.50%	66.09%
	60.24%	63.48%
	50.93%	**50.87%**

2021 2022 6 40%-65%

50%

60%-65%

HAC

HAC

2020

2021 2022 6 61.86% 64.90%

67.00%

2

1

HAC

1 HAC

HAC

60

2

\+ 300

2 HAC

HAC HeveaPro

HAC

HAC

3 HAC

HAC

HAC

HAC 30% HAC

HAC

HAC

R1

2

1

2

3

1

2 2022 6

7.92 HAC

HAC

3

HAC

HAC

6

2021 12 31 HAC 5.092

0.320 / 0.315 /

HAC 0.290 /

1

2

1

SGX Rulebooks

SGX Rulebooks

-

HAC

HAC

-

1

2

HAC HAC 5

HAC

HAC HAC

5

1

HAC

2

2016 HAC HAC

HAC HAC

2016 3

HAC

EV/EBITDA

2020

HAC

2

1					
2		Le Bélier S.A.			
3		Infranor			Perrot Duval Holding SA SWX PEDU

4		Grifols Diagnostic Solutions Inc.			GDS Grifols GDS Grifols Diagnostic Solutions Inc.
5		UTStarcom Holdings Corp.920			
6		EKORNESASA	Eñ		

Rule 703 1. 2.

a

b c

d

SGX 7

1

1

2

3 12 8 75 HAC

3

Capital IQ 41

3-4

/

[redacted] HAC

4

[redacted]	Zeon	Batu	HAC
[redacted]			
[redacted]			

[redacted] P/B P/S

[redacted]DA EV/S

[redacted] 60%

[redacted]	2019	2020	2021
[redacted]	191,495.70	196,399.10	206,290.90

[redacted]

	2019	2020	2021
	190,774.70	170,878.60	245,982.10
%		-10.43%	43.95%

3 2019 2020

2021 P/E

P/B

P/B

P/B = P ÷ B

P= × × 1+ + × 1-

-

1

60 ×

2

5 2017-2021

2017-2021	17.41%	16.88%	14.97%

2016 HAC 35.66%

HAC	2.70%	7.10%	11.10%

2017-2021

HAC

16.88%+7.10% ÷2=12%

12%

3

1

2

1

2

		/	
	2,331.70	2,331.70	
	414.40	414.40	
	10,469.90	10,469.90	
	650.00	650.00	
	241.70	241.70	
	918.70	918.70	
	4,216.90		

	STA	Zeon	Batu
P/B	1.06	1.10	1.62
	100/100	100/100	100/100
	100/100	100/100	100/100
	100/105	100/95	100/100
	100/101.5	100/102	100/105.5
	100/110	100/110	100/110
	100/91.5	100/99	100/104
	100/110	100/110	100/110
P/B	0.90	0.95	1.22
	33%	33%	33%
P/B	1.02		

1

2

3

4

6.1

SFRS(I)

IFRS

IFRS IFRS

STA Zeon Batu

IFRS

IFRS

1

SPV HAC

574,204,299 HAC 36.00%

0.315 / 180,874,354.19

0.315 / 0.320 /

1.59%

2

50,920.00

0.320 / HAC

0.290 / 0.214 / 1 =1.355

1

2016 3 0.75 / HAC HAC

100% 3.17 2015 1 =1.420

2015 12 31 1.01 3.14

5.092

5.02 1.02

2

P/B 1.26

			2021 12 31	**2021**	
1	SET:STA	STA	142,315.00	134,201.40	1.06
2	TSE:4205	Zeon	197,231.40	179,047.67	1.10
3	KLSE:BKAWAN	Batu	176,514.75	109,263.26	1.62
					1.26
					1.10
HAC					**1.02**

2021 12 31 2021

HAC 1.26

HAC 1.02

2021 12 31 P/B

3.70 P/B 2.3 2.0

2021

12 31

1

2

KPI

1

2

IRSG 80%

74%

1

2

3

4

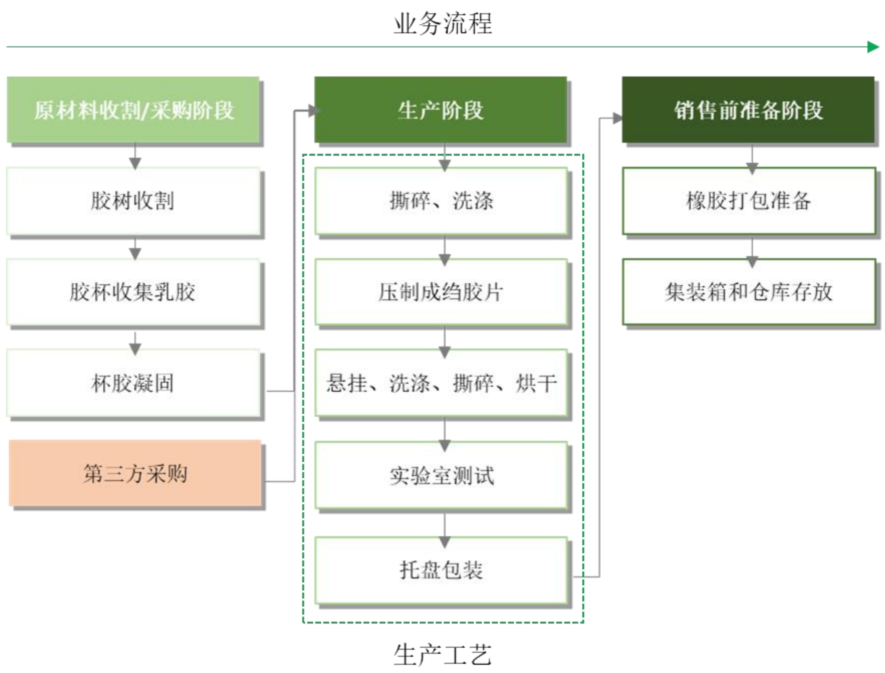
8 **HAC** **37** **6**

HeveaPro

28 HeveaPro

HeveaPro

HeveaPro



2021

TÜV SÜD HeveaPro 28

HeveaPro

28 HeveaPro 9

HeveaPro

HeveaPro

37

33 19 7 5

2 4 2

2

HRC

CMC CMCP CMCI

HRC CMCP

CMCI

Chief Executive Officer

Chief Financial Officer

HRC HRC

9

1 2

答复:

5

			2021	2020	2020	2021	2021
1	Hevea KB			68,161	3.99%	82,998	3.37%
2	SDCI			83,086	4.86%	98,832	4.02%
3	TRCI			2,099	0.12%	6,356	0.26%
4	TBH			176,751	10.34%	235,751	9.58%

5	CM			575	0.03%	1,702	0.07%

1

1	Bumi	SIR	No.258/KBQ/ 2022	2026.11.13
2	Bumi	SNI1903:2017	No.Ref: 103/JPA/14	2026.11.13
3	TBH	Suratthani	No. SorDor 0500002502	2023.12.16
4	TBH	STR Suratthani	No. SorDor 0500002503	2023.12.16
5	TBH	Suratthani	No. SorDor 0500002501	2023.12.16
6	TBH	Suratthani	No. SorDor 0400012424	2023.12.16
7	TBH	Pattani	No. PorNor 0700001510	2023.10.09
8	TBH	Suratthani	No. SorDor 0700001574	2023.12.16
9	TBH	Nakhon Si Thammarat	No. NorSor 1000000378	2023.11.16
10	SDCI	Anguédedou Bouboury	N° 0212/ MMPE/DGH/ DSRH/KJ	2023.11.24
11	SudCAM		ACE/NIES/NCB/SG/NIES/ ACE/8/21	/
12	SudCAM		CCE/EIE N° 00000033 CCE/EIE N° 00000042 CCE/EIE N° 00000015	/
13	SudCAM		ARRETE N° 000807/A/MINMIDT/SG/DI	/
14	SudCAM		N° 000786/L/MINMIDT/SG/DI/SDRI	/

15	SudCAM		N° 00000053/MINEE/CAB	2026.6.17
16	CMC	/	DKBL.JPPP/01159/11/2022/KM01	2023.11.07

2

1	TBH	Suratthani				Suratthani CSR	
2	TBH	Nakhon Si Thammarat					
3	TBH	Nakhon Si Thammarat					
4	TBH						

5	TBH						
6	TBH						
7		Bouboury				3-4 ,	
8		Anguédedou				3-4 ,	
9	TBH	Yala Pattani					
10							

11	Hevea KB	1975	Hevea KB				
12			TRCI				
13			TRCI				

14			CMC				

1 CM

BSAK

2 TBH WFW

6 50,000 THB 1,397

WFW

3 SDCI Bouboury

Anguédedou CLKA LLC

2 6

360,000 550 5,000,000 7,655

4 Hevea KB Zain & Co.

2,000 / 6

1,000

5 TRCI CLKA LLC TRCI

TRCI

10 **26** ——

HRC CMC

HRC

CMC

CMC CMCP CMCI

	HRC		CMCP		CMCI			
	2021	**2020**	**2021**	**2020**	**2021**	**2020**	**2021**	**2020**
	1,746.3	1,175.3	2.3	1.0	711.2	532.3	**2,459.8**	**1,708.6**
	94.1	80.3	3.8	-5.5	65.2	27.2	**162.9**	**101.6**

HAC

1 SFRS (I) 1-1 97

1

2

1 SFRS (I) 1-1 97

HAC

1

[2008]43 HAC

HAC

HAC

	2022 1-6	2021	2020
	-	4,192	7,836
	-	766	
	-		827

	2022 1-6	2021	2020
	-	**4,958**	**8,663**
/( )	-	-1,837	1,704
/( )	-	-3,156	
/( )	-		4,053
	-	**-4,993**	**5,757**

1

2

3

5%